



Audit and Risk Management Committee
Monday, 28 January 2019

REPORT TITLE:	DEVELOPMENT OF THE REVISED CORPORATE RISK REGISTER
REPORT OF:	Director of Finance and Investment

REPORT SUMMARY

An improved focus on its most critical risks is a key component of the enhancements to arrangements for managing risk which the Council is working to introduce. Ensuring that the leadership has a clear shared and current understanding of those risks is fundamental to that aim. My reports of 24 September and 19 November 2018 indicated that work had been undertaken with the Strategic Leadership Team to draw out their view of the Council's most significant risks. This report provides a further progress update in relation to that work.

RECOMMENDATION

1. That the report be noted.

SUPPORTING INFORMATION

1.0 REASON FOR RECOMMENDATION

- 1.1 The committee needs to understand the authority's most significant risks in order to fulfil its role of providing independent assurance of the Council's Risk Management Framework.

2.0 OTHER OPTIONS CONSIDERED

- 2.1 None.

3.0 BACKGROUND INFORMATION

- 3.1 My report of 19 November 2018 confirmed that to progress the development of the revised register a sub-group of this committee was to consider the draft set of corporate risks which had been identified in conjunction with the Strategic Leadership Team.
- 3.2 A workshop took place prior to the meeting on 19 November 2018. This considered 10 of the existing 14 risks. Each was reviewed in detail with particular reference to how it was defined, the risk owner, the relevance of the stated mitigation and mitigation that was not currently recognised within the register. All comments made within the workshop were recorded and incorporated into an updated version of the register.
- 3.3 Members also suggested 6 additional areas of risk for consideration by SLT as to their corporate significance. These too were recorded.
- 3.4 On 15 January 2019 the updated register was presented to SLT. The Team accepted Members' comments in relation to the existing risks and no changes to the register were proposed.
- 3.5 Of the additional risks mentioned by the Member sub-group SLT considered that these were elements of the existing risks, but that the descriptions and mitigation for those risks should be amended to reflect this.

Further action planned

- 3.6 Following the first sub-group of the committee to consider the corporate risks a further workshop has been arranged for 28 January 2019. This session will review the scoring of those risks following the current corporate scoring criteria and this will complete the corporate risk register that will be monitored and reported on in 2019/20.
- 3.7 The output from that session will be considered by Cabinet and SLT and a final baseline risk register agreed to be included in the Medium Term Financial Strategy which will be taken to Cabinet on 18 February 2019.

- 3.8 With input from the Internal Audit division the key controls for each risk will be mapped onto a 'three lines of defence' assurance model and an exercise undertaken as to any gaps in the control environment. The output from that exercise will be shared with SLT and this committee and form part of the quarterly performance dashboard to SLT and Leadership.
- 3.9 An exercise will be undertaken to draw out the appetite of political and executive leaders for each of the revised corporate risks during the year to inform the monitoring of the risks during 2019/20.
- 3.10 Through the new monthly corporate risk review process emerging or developing risks to programmes and business plans that have potential corporate significance will be escalated to SLT. The Team will consider each such risk and decide whether it warrants addition to the corporate risk register or should continue to be managed within the directorate or programme.

4.0 FINANCIAL IMPLICATIONS

- 4.1 There are no immediate financial implications arising directly from this report.

5.0 LEGAL IMPLICATIONS

- 5.1 There are no immediate legal implications arising directly from this report.

6.0 RESOURCE IMPLICATIONS: ICT, STAFFING AND ASSETS

- 6.1 There are no immediate resource implications arising directly from this report.

7.0 RELEVANT RISKS

- 7.1 The work mentioned in section 3.0 is leading to the creation of a revised corporate level risk register.

8.0 ENGAGEMENT/CONSULTATION

- 8.1 No specific consultation has been undertaken with regard to this report.

9.0 EQUALITY IMPLICATIONS

- 9.1 There are none arising directly from this report.

REPORT AUTHOR: *Mike Lane*
Senior Risk and Insurance Officer
telephone: (0151) 666 3413
email: mikelane@wirral.gov.uk

APPENDICES

None

BACKGROUND PAPERS

None

SUBJECT HISTORY (last 3 years)

Council Meeting	Date
Audit & Risk Management Committee Improvements to the Corporate Risk Management Framework	23 July 2018
Development of the Revised Corporate Risk Register	24 September 2018
Development of the Revised Corporate Risk Register	19 November 2018